



SIX STORIES OF SYSTEM CHANGE

FEB-JUL 2026

Selected results with the clearest institutional and measurable effects
Working with the Ministry of Finance, NRA, ASSL, PAC, CSOs and MDAs

OUTCOME 1

PFM systems strengthened



140+ TRAINED

1

Risk management becomes part of government practice

O1

WHY

No structured, formal or holistic approach to risk management.

SUPPORT

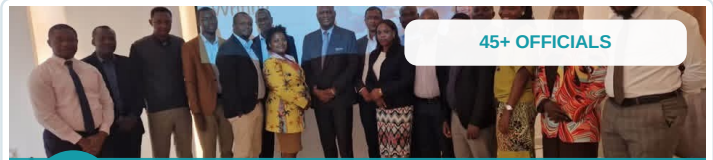
ERM Policy and Framework finalised; pilots in MoF and MoGCA; 140+ officials trained, including 60 internal auditors.

RESULT

MoF ERM Unit and Risk Champions established; monthly registers and regular risk reports are now in place.

OUTCOME 2

Budget oversight strengthened



45+ OFFICIALS

2

Clearer audit reports support stronger accountability

O2

WHY

Reports were not always clear, evidence based or linked to underlying causes.

SUPPORT

Report-writing training delivered to 45+ senior ASSL officials in three batches.

RESULT

ASSL agreed an updated Management Letter template, examples of good findings and practical learning tools.

STRONGER AUDIT TOOLS

3

Stronger environmental audits for protected areas

O2

WHY

Limited specialist capacity and no environmental audit manual or risk framework.

SUPPORT

Hands-on coaching in risk-based planning, the 5Es, evidence analysis and report writing; the audit manual was updated.

RESULT

Dedicated staff in ASSL's Performance Audit Unit (including environmental audits), together with the ISSAI-aligned tools, strengthen sustainability beyond the project.

4

Digital tracking strengthens control of public assets

O1

WHY

Manual and incomplete records limited visibility, tracking and accountability.

SUPPORT

Inventory officers trained; data for 10 pilot MDAs (Mar 2023-Jun 2026) updated, cleaned and validated.

RESULT

Datasets are ready for migration into the Integrated Financial Management Information System (IFMIS), strengthening visibility and accountability for public assets.

5

Better models strengthen fiscal decisions

O1

WHY

Forecasts lacked a strong analytical foundation for resource allocation.

SUPPORT

SLIMM updated and the Macro-Fiscal Strategy Group supported with modelling and forecasting.

RESULT

SLIMM informed the FY2026 Fiscal Strategy Statement and 2027-2029 Budget Call Circular, strengthening budget formulation, credibility and fiscal decisions.

6

National Taxpayer Perception Survey guides reform

O1

WHY

Taxpayer experiences and perceptions still relied on a 2019 baseline.

SUPPORT

Survey tools, outreach and field teams supported; 75+ journalists/bloggers trained; draft report finalised and endorsed by NRA.

RESULT

Updated nationwide evidence is available to guide the NRA Strategic Plan 2023-2027 and future decisions.

ALSO DELIVERED

Accrual IPSAS: draft transition roadmap and around 30 senior officials trained

Budget support: indicator and policy inputs

Quality and follow-up: ISSAI 140 support and audit recommendation tracker